



**Centre for
Public Policy and
Good Governance**
Government of Uttarakhand

Department of planning

- .Under Deptt of Planning there are two wings
- State Planning Commission
- Directorate of Economics and Statistics
- Two Societies under Societies Act 1860
- Centre for Public Policy and Good Governance is an autonomous body registered under Society Act 1860 and it was established in month of Aug,2017.
- Public Private Partnership established in the year 2007

Centre for Public Policy and Good Governance (CPPGG)

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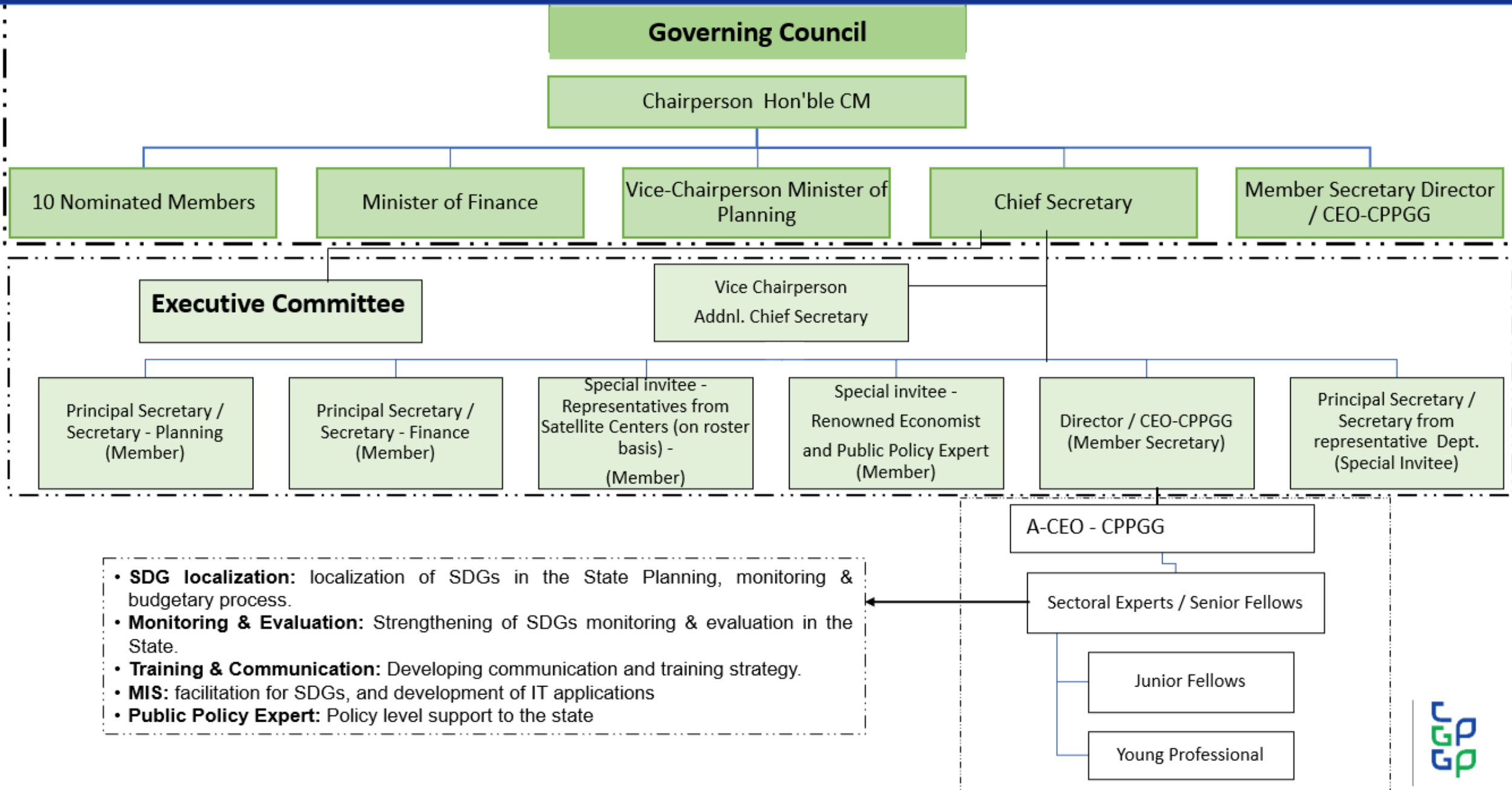
Purpose:

- To provide evidence-based policy inputs to accelerate sustainable growth in the State of Uttarakhand.
- Support the departments on policy interventions, research and analysis, training, capacity development, innovation and ensuring last mile service delivery focusing on SDGs.
- Leverage Sustainable Development Goals by effective localization and integration at all levels of governmental planning
- Development of a knowledge bank to track and share sectoral (including thematic) best practices (local and global).

CPPGG presently has the following five broad functions/verticals:

- a) Public Policy
- b) SDG Integration and Localization
- c) Monitoring & Evaluation
- d) Management Information System
- e) Communications and Capacity Building

Present Structure of CPPGG





Phase I-Partnership

- ❑ The Centre for Public Policy and Good Governance (CPPGG) anchored in the Department of Planning, Govt. of Uttarakhand has been designated as a Nodal Centre for SDG Monitoring & Localization.
- ❑ UNDP signed an umbrella MoU with Government of Uttarakhand on 27th September 2017 for a period of five years. It has been extended for next five years.
- ❑ The umbrella MoU promoted cooperation from both parties in areas of Sustainable tourism, Agriculture, strengthening health systems, promoting climate and water conservation, SDG localization, sharing of information and knowledge, etc.
- ❑ UNDP additionally signed a MoA with CPPGG on 1st September 2019 for a period of three years for accelerating economic growth and fast-tracking SDGs in Uttarakhand. Our EC has approved the extension of MoA for next three years



Phase I- Key Objectives

- ❑ Build internal state capacity on SDGs, awareness generation, knowledge management and partnerships.
- ❑ SDG implementation and localization at all tiers of governance.
- ❑ To improve the monitoring and evaluation systems of SDG goals, targets, and indicators.
- ❑ Analyse and propose strategies, schemes, policies to accelerate the State's progress towards SDGs.
- ❑ Developing a communication strategy as well as IEC materials for SDGs awareness
- ❑ To provide the policy input and explore the policy dialogues with the stakeholders

Phase I- Key Achievements



SDG integration and localization

- Developed District SDG 2030 Vision framework
- Conducted district level workshops for preparation of 3-year SDG Action plans
- SDG based - Annual and 3-year action plan of State level departments – 14 departments have submitted
- Provided technical support to Panchayati raj department for integration of SDGs in three-tier Panchayats.
- Organized Training of Trainers (ToT) for development of master trainers on SDGs at the districts and block levels.
- Provisioning of District Task-force for SDG matters
- ULBs involvement for integration of relevant SDGs indicator in urban plans
- Developed SDG SIF-369 indicators, DIF-125 indicators and DMIF 36 indicators
- Development of Monitoring and Evaluation policy and Data Validation Manual protocol in process
- Support to District officials for SDG awareness activities in schools.
- SDG Goalkeeper Award 2022- 27 Goalkeepers identified and felicitated

IEC and Publications

- Published 3 tier Model Panchayat Plan integrating 29 subjects and SDGs
- District SDG Index compendium 2015-16 to 2020-21
- SDG posters, disseminated at district and block level offices and NGOs
- SDGs videos and booklets
- NITIGHOSH – CPPGGs quarterly newsletter - 5 issues have been published
- AGRAGAMMI(Best Practices in SDGs)



Phase I- Key Achievements

Policy and Research

- Prepared State Employment Generation Policy
- Policy Making Tool Kit for Policy Makers in Uttarakhand
- Policy Support to the Uttarakhand Women Commission in Drafting the State Women Policy
- Detailed Concept Note on State Nutrition Policy has been developed
- Policy Brief: Declining FLFPR in Uttarakhand-Issues and Way Forward

MIS

- Web-based SDG Dashboard has been developed
- Developed integrated dashboard for monitoring of EAP & High-value capital project
- MIS for Procurement Grievance Redressal Management
- IT/MIS supports to Rural Development, DES, Agri.
- Aligning Budget and output-outcome budget with SDGs
- Development of SEPI Application and Web-based tool for monitoring of Aspirational blocks (ongoing)

Component 1: Policy Analysis & Capacity Development

- Conducting policy & legislative gap analysis in achievements of SDGs in Uttarakhand
- Technical support in drafting state policies in identified areas like innovation, nutrition, e-waste, and bio-waste, Monitoring & Evaluation policy for timely achievements of SDGs
- Drafting Policy Briefs in mutually agreed key areas of growth drivers in the State
- Organizing policymaking bootcamps for government departments with subject experts
- Organizing Economy and Policy dialogues with subject experts



Component 2: Data Analytics, Monitoring and Evaluation

- Conducting SDG monthly and annual monitoring
- Facilitation of SDGs for PRI and Local Indicator Framework
- Developing Gender, Health, and Education Index up till district level
- Mapping and alignment of State Budget with SDGs
- Review and revision of SDG SIF, DIF and MIF
- Development and finalization of Data Validation Protocol Manual and its adaptation by various government departments



Component 3: Communication

- Short videos on State's achievements in SDGs (highlighting Govt. initiatives)
- Engagement with citizens on SDGs through various multimedia platforms
- Annual SDG Goalkeeper Award to identify changemakers working towards achievement of SDGs in the State
- Documentation of CPPGG Brochure, Annual Report, White Board Videos, Quarterly Magazine, Merchandise, etc.
- Annual SDG Youth Parliament
- SDG dialogues for NGOs, CSR, Media
- Celebration of days of national and international importance-SDG week, Women's day, Youth Day, tec.



Component 4: Partnerships, Localization and Capacity Development

- SDG linked best practices workshops in all 13 district and capacity building workshop for state level officials on SDG.
- Documentation of best practices
- In collaboration with the Directorate and SCERT; (i) integration of SDGs in Schools Curriculum. (i) total 190 schools to be covered (ii) workshops for content development.
- ToT for Urban Local Bodies
- SDGs workshops with ULBs for linking some urban indicators with ULBs plans.
- SDGs workshop with MLAs (Annual-Post NITI Aayog SDG Index Report)
- ToT for SDG master Trainers on training methods and tools
- Mid-term review of Vision-2030
- Development of Panchayat level Indicators



Component 5: PMU Setup

- ❑ Hiring of thematic experts as per demand of CPPGG
- ❑ For phase II following experts are being placed in the PMU:
 - i. Entrepreneurship & Placement Specialist
 - ii. MIS Specialist
 - iii. SDG Localization and Integration Expert
 - iv. Capacity Building & Communication Expert
 - v. M & E Expert
 - vi. Public Policy Expert
 - vii. Research Assistants (4)
 - viii. Interns



CPPGG Monitoring mechanism

- The Executive Committee headed by the Chief Secretary, Govt of Uttarakhand meets every three months to review the progress of the project and compliances
- CEO-CPPGG (ACS/Secretary-Planning) reviews the workplans and outputs on time to time basis and quarterely as chairman SDG Steering Committee
- ACEO-CPPGG reviews the workplans and outputs of the PMU team on a monthly basis
- A Quarterly Project Progress Report (PPR) shall be submitted by CPPGG/SDGCC to CEO-CPPGG

Rationale for Restructuring CPPGG

- Currently, the core focus of CPPGG is on SDGs monitoring and localization, along with providing policy research support to various departments of the Uttarakhand Government.
- There is a vast scope and need to expand the work horizon to cover diverse development thematic, including the different SDGs.
- The State needs technical and expert support towards visioning, policy, and planning processes for an Atmanirbhar Uttarakhand and Uttarakhand @ 2047.
- NITI Aayog's letter dated 28.01.2019 vide No:13040/44/2018-S-Co., NITI Aayog, in its meeting with the Secretaries of the Planning Department and In-Charge Planning Boards of the States/UTs has proposed converting State Planning Boards to a State Level Think Tank, for Policy Formulation at State Level.
- CPPGG is already functioning as a think tank under the Planning Department. Therefore, it shall be more pertinent to expand and restrengthen CPPGG as per the suggestions of NITI Aayog



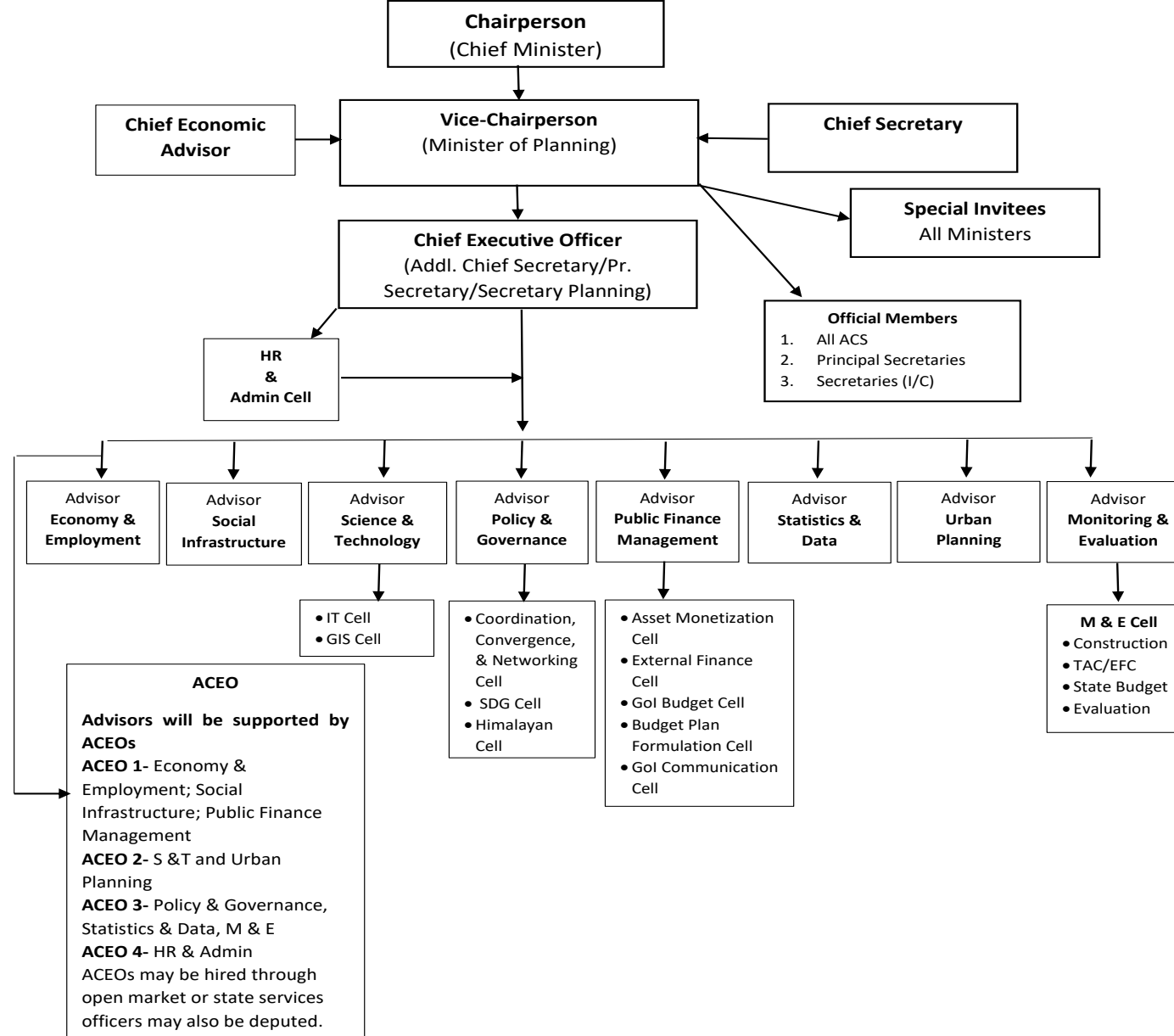
Proposed Restructuring of CPPGG

S. No	Domain
1	Education
2	Skill Development, Entrepreneurship, and Employment
3	Health, Nutrition, and WCD
4	Economy and Public Finance
5	Law and Governance
6	Agriculture and Allied Sectors
7	Industries and MSMEs
8	Regional Development
9	Urban Planning,
10	Science, Technology, and Innovation
11	Technical Advisory Cell- ITES, GIS, Tech-Based Service Delivery, Data Collection, etc.
12	Clean and Green Energy including EV Mobility
13	Natural Resource Management
14	Project Identification
15	Monitoring and Evaluation (independent authority named Uttarakhand Monitoring & Evaluation Authority)
16	Infrastructure and Connectivity
17	SDG Cell

**State Institution
for
Empowering and Transforming
Uttarakhand
(SETU)**



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Proposed Structure of each Technical Domain

Advisors (01) → {Domain Leads/Experts (1-2) + Government Officer (Director/Joint Director/Dy. Director)} → {Government Research Officers (02) + Project/Research Associates (02)} → Fixed Term Interns as per project needs.

Each vertical should have at-least 7-10 Human



Core Pillars of SETU

- ❑ **Pro-people agenda** that fulfils the aspirations of the society as well as individual,
- ❑ **Pro-active** in anticipating and responding to their needs,
- ❑ **Participative**, by involvement of citizenry,
- ❑ **Inclusion** of all groups,
- ❑ **Equality of opportunity** to Uttarakhand's youth,
- ❑ **Sustainable development**, by protecting environment, and
- ❑ **Transparency** that uses technology to make government visible and responsive.
- ❑ **Convergence, Coordination, and Networking (C2N)** for efficient and effective use of the State's resources.

Leadership Positions

- ❑ **Chairperson-** Providing overall vision and guidance for the development of the State.
- ❑ **Vice-Chairperson-** On the advice of the Chief Economic Advisor & Chief Secretary guiding team Uttarakhand at SETU
- ❑ **Chief Economic Advisor-** Providing strategic and intellectual direction to SETU for inclusive economic, social & sustainable development of Uttarakhand.
- ❑ **Chief Secretary:** Ensuring implementation of the recommendations of SETU on various policy and governance matters and preparation of the State's budget.

Rationale for the Positions

- ❑ **Chief Executive Officer-** Leading the day-to-day executive affairs of SETU
- ❑ **Domain Advisors-** Leading evidence-based research in their respective domains and advising the concerned departments with best practices, policy/governance solutions, potential growth areas, etc.
- ❑ **Project/Research Associates-** To assist the Domain Advisors
- ❑ **Interns-** To introduce the youths to the working of government and assisting the Domain Advisors and Research Associates.
- ❑ **ACEOs-** Administrative coordination between thematic domains and concerned departments.

Domain Experts

1. Economy & Employment

- Identifying growth driver sectors that has the potential of employment generation
- Promote the growth of quality jobs and employment opportunities by investing in world-class skill training and better industry-government collaboration in labour-intensive sectors.
- Identifying and advising skill sectors that suits Uttarakhand's needs and best practices to implement the same.
- Identifying entrepreneurial directions in all three sectors of the economy and advising the government to implement the same.

2. Social Infrastructure

- To advise the government for ensuring world-class education, health, and other social infrastructure to improve the human development outcomes in Uttarakhand
- Ensuring a gender and leave no one behind lens in all the programs and policies of the government.



3. Science & Technology

- To achieve technological self-reliance and position Uttarakhand among the top performing states in India in the decade to come.
- To build individual and institutional excellence in STI with the aspiration to achieve the highest level of global recognitions and awards in the coming decade.
- Identifying and recommending policy measures related to tech-based services delivery, doorstep delivery of services.
- Promoting usage of GIS and technology-based planning.

4. Monitoring & Evaluation

- Strengthen data and modern monitoring tools such as Outcome budgeting, performance dashboards, high frequency monitoring etc. for timely course corrections and improved policy implementation.
- Conduct independent surveys and rigorous evaluations of government schemes and policies, either internally (for small/rapid assessments) or in collaboration with external organizations like 3ie to generate insights on which programs work and why.

5. Policy & Governance

- ❑ Establish and nurture platforms of participatory policymaking and governance that bridge the gap between government and external stakeholders such as the private sector, civil society, academia, and communities in effectively designing and implementing government schemes and policies.
- ❑ Undertake appropriate administrative and institutional reforms to ensure that public institutions and governance in Uttarakhand can serve the needs and aspirations of the Uttarakhand people.
- ❑ Encourage the usage of modern IT and e-governance tools for transparent and efficient administration.
- ❑ Identification, rationalization and repeal of obsolete laws from the statute book that serve no purpose for the State.

6. Public Financial Management

- ❑ Advice the government to undertake reform measures for continued growth of Uttarakhand's economy including, identifying growth driver areas, modernization of market and industrial areas and furthering the ease of doing business.
- ❑ Advice fiscal measures to reduce deficit and institutionalize effective public financial system.

7. Statistics & Data

- Advising tech-based measures for real time collection of development data for efficient/effective M & E.
- Development of data bank and integrating the usage of data in policy and planning processes of various departments.

8. Urban Planning and Governance

- Review and suggest amendments to building bylaws to eliminate provisions that restrict development or that are internally inconsistent.
- Identify unnecessary clearances and NOCs that are currently needed to avail construction permit.
- Formulation of Transferrable Development Rights Policy for Uttarakhand.
- Prescribe amendments in Uttarakhand's Town and Country Planning Acts to take up development in greenfield and brownfield areas.
- Facilitating the development of a Transit Oriented Development Policy for Uttarakhand and its incorporation in Master/Development plans.
- Development of satellite cities

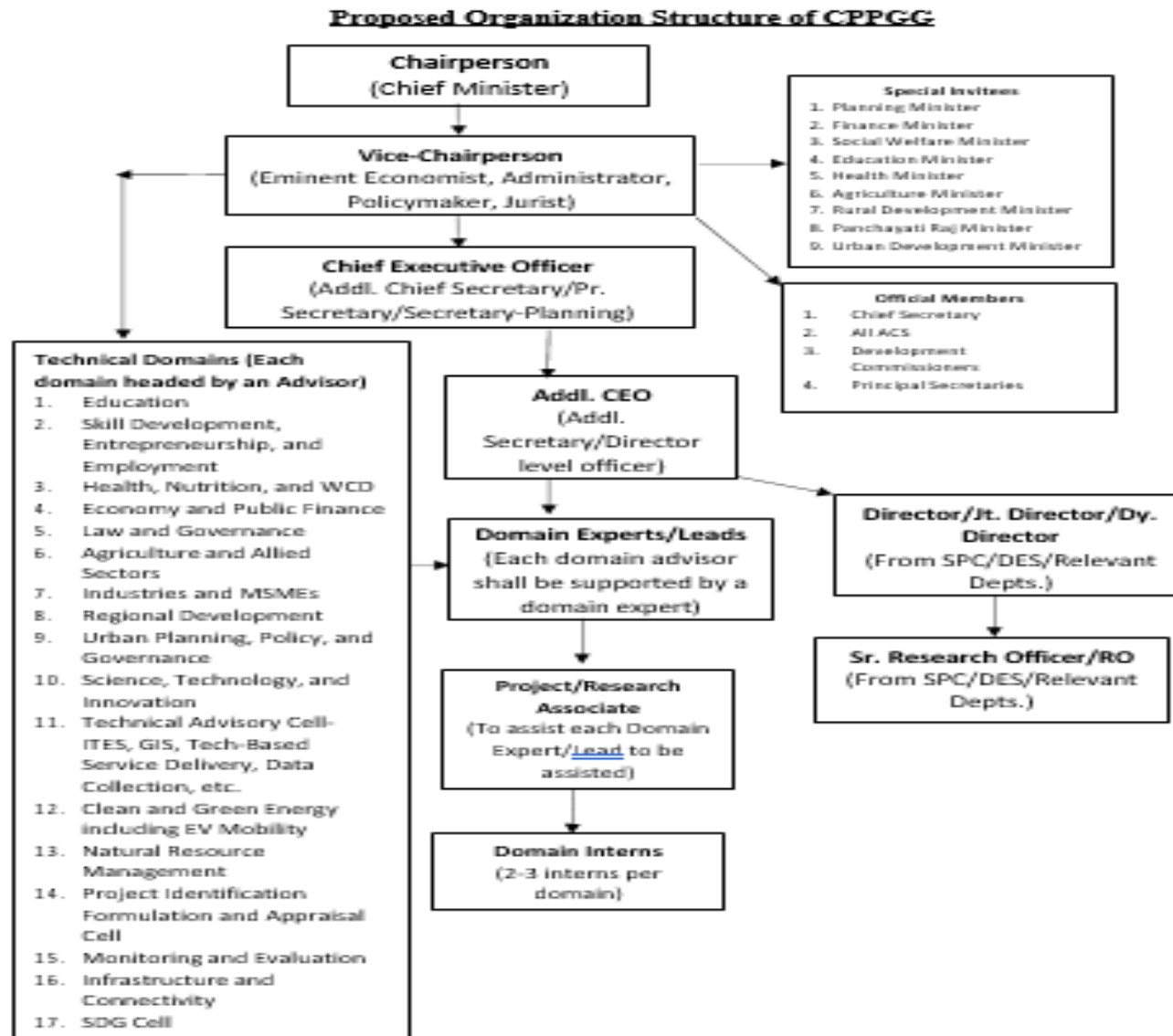
Human Resource Strength at SETU

Proposed Human Resource Strength at CPPGG		
S. No	Position	Numbers
1.	Advisors	08
2.	ACEO	04
3.	Government Officers (Director/JD/DD)	08
4.	Government Research Officers/ARO	08
5.	Project/Research Associate	16
6.	Interns	As per needs (minimum 20-30)

Partner Institutions for SETU

Proposed Partner Organizations for CPPGG			
S. No	Academic Institutions from Uttarakhand	Technical Institutions	Intergovernmental Agencies/International Organizations/CSR
1.	IIT Roorkee	National Council for Applied Economics Research	United Nations Development Program
2.	IIM Kashipur	National Institute for Public Finance & Policy	UNICEF
3.	G.B. Pant National Institute of Himalayan Environment	National Institute of Financial Management	United Nations Environment Program
4.	G.B. Pant Agricultural University	Indian Institute for Remote Sensing	GiZ
5.	Doon University	Indian Institute of Soil and Water Conservation	Coalition of Disaster Resilient Infrastructure
6.	UPES	Wildlife Institute of India	ILO
7.	DIT University	National Centre for Good Governance	US-AID
8.	Graphic Era University	Indian Institute of Public Administration	BMGF
9.	Government Medical University	Indian Institute of Forest Management	Hans Foundation
10.		School of Planning & Architecture, New Delhi	Save the Children
11.		Indian Institute of Human Settlement, Bangalore	America India Foundation
12.		National Institute of Urban Affairs	Plan International
13.		AIIMS, Rishikesh	ONGC/THDC/NTPC/BHEL
14.		The Energy & Resource Institute, New Delhi	Tata Motors/Jubliant Foods works
15.		Entrepreneurship Development Institute, Ahmedabad	

Proposed Organization Structure of CPPGG



Adobe Acrobat Document

The Vice-Chairperson and CEO team will work together to ensure a balance of government + technical expertise. The office of VC will directly report to the Chief Minister.

Proposed Partner Organizations for CPPGG

S. No	Academic Institutions	Technical Institutions	Intergovernmental Agencies/ International Organizations / Funding Organization
1.	IIT Roorkee	National Council for Applied Economics Research	United Nations Development Program
2.	IIM Kashipur	National Institute for Public Finance & Policy	UNICEF
3.	G.B. Pant National Institute of Himalayan Environment	National Institute of Financial Management	United Nations Environment Program
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5.	Doon University	Indian Institute of Soil and Water Conservation	Coalition of Disaster Resilient Infrastructure
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9.	Government Medical University	Indian Institute of Forest Management	Hans Foundation		
10.		School of Planning & Architecture, New Delhi	Save the Children		
11.		Indian Institute of Human Settlement, Bangalore	America India Foundation		
12.		National Institute of Urban Affairs	Plan International		
13.		AIIMS, Rishikesh	ONGC/THDC/NTPC/BHEL		
14.		The Energy & Resource Institute, New Delhi	Tata works	Motors/Jubliant	Foods
15.		Entrepreneurship Development Institute, Ahmedabad			

Proposed Restructuring of CPPGG

Infrastructure

It is proposed that CPPGG should get its building/space to accommodate the increased human resource strength and to establish a state-of-the-art library and convention centre. The space should also have seminar halls where regular interaction with concerned stakeholders could be organized.

Thank You

